

Office Memorandum • UNITED STATES GOVERNMENT

TO : Director of Training
VIA : Chief, Operations School

EYES ONLY

DATE: 1 July 1959

FROM : Acting Chief, Headquarters Training

SUBJECT: Weekly Activities Report No. 26
24-30 June 1959

I. SIGNIFICANT ITEMS

Substance of Mr. Kirkpatrick's talk

That CIA can be smaller without losing anything was the belief expressed by Lyman B. Kirkpatrick, Inspector General, to students in the Clandestine Services Review on 26 June 1959. The answer lies in more professional and competent personnel. In the trimming process, those persons doing a good job have nothing to fear. Those of fringe competence are being watched. In addition, the Agency must be young in personnel. Consequently work is being done on an early retirement plan.

Jobs ahead, Mr. Kirkpatrick said, are going to demand greater competence. More and more the importance of training in bringing competence is going to be realized. The competent officer is the trained one; he is the one who keeps up on developments. The Agency has outgrown the "five-percent" training rule. In training, it came of age with the present 45-weeks JOT program.

Executive training needs broadening, in the sense of wider application, he pointed out. Good supervision is good leadership. For the development of leadership, excellent training courses are available.

So far as CIA performance is concerned, improvement is evident in results. The Agency has matured. We know more about the USSR than it knows that we know. We do not, however, know Soviet intentions. Indications are poor insurance. The requirement here is more resourcefulness in espionage. The requirement is high-level penetration. In other parts of the world, the Agency is fairly strong, although even with improvement there is not enough coverage in China.

Improved performance should come from the abolishment of tours of duty. The present two-year tour is about to be replaced by four to six years at a post with the possibility of return.

The final aim, he said, is a youthful, flexible Agency limitless in careers for young people.

II. OTHER ITEMS

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A. CI Training: CI Operations Course No. 28 is in its third week. Despite the heat, the students have maintained high interest and continue to participate actively in class discussions. [REDACTED]

[REDACTED] (CI Staff) was not able to lecture on the functions of that division, as scheduled, on Wednesday, 1 July. [REDACTED] 25X1A9a

[REDACTED] had arranged for him to speak on Tuesday, 30 June during an hour reserved for the students to prepare their final case analyses. 25X1A9a

[REDACTED], who is on a TDY, in a talk on the organization and functions of the CI Staff. 25X1A9a

B. IRRR: Three students successfully completed three weeks of tutorial training in Information Reporting, Reports, and Requirements on 26 June 1959. With lectures held to a minimum and practical work expanded to a maximum, the levels of student skills were appreciably raised. The practical work covered information reporting in its entirety - getting individual assignments, collecting information, writing operations and information raw reports, processing the raw reports into final regulation form, and evaluating the product. The group was particularly hard working and receptive.

C. Project USEFUL: The sixth presentation of Project USEFUL for 40 officers is scheduled for the period 12-23 October. Chief, PPC/DDP has been notified and he has been requested to provide Chief, [REDACTED] with official notification of the starting date and nominations of candidates in accordance with the nominating procedure. 25X1A

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